

## REPORT OF THE AUDITOR-GENERAL ON THE ACCOUNTS OF THE

## **MUNICIPALITY OF SWAKOPMUND**

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2009

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## **REPUBLIC OF NAMIBIA**



## TO THE HONOURABLE SPEAKER OF THE NATIONAL ASSEMBLY

I have the honour to submit herewith my report on the accounts of the Municipality of Swakopmund for the financial year ended 30 June 2009, in terms of Article 127(2) of the Namibian Constitution. The report is transmitted to the Honourable Minister of Finance in terms of Section 27(1) of the State Finance Act, 1991, (Act 31 of 1991) to be laid upon the Table of the National Assembly in terms of Section 27(4) of the Act.

WINDHOEK, December 2009

JUNIAS ETUNA KANDJEKE AUDITOR-GENERAL

## 1. INTRODUCTION

The accounts of the Municipality of Swakopmund for the year ended 30 June 2009 are being reported on in accordance with the provisions set out in the State Finance Act, 1991 (Act 31 of 1991) and the Local Authorities Act, 1992 (Act 23 of 1992).

The firm Mostert Landgrebe of Windhoek has been appointed in terms of Section 26 (2) of the State Finance Act, 1991, to audit the accounts of the Municipality on behalf of the Auditor-General and under his supervision.

Figures in the report are rounded off to the nearest Namibian Dollar.

## 2. FINANCIAL STATEMENTS

The Municipality's financial statements were submitted to the Auditor-General by the Accounting Officer in compliance with Section 87 (1) of the Local Authorities Act, 1992. The audited financial statements are in agreement with the general ledger and are filed in the Office of the Auditor-General. The abridged balance sheet at Annexure A is a true reflection of the original signed by the Accounting Officer.

The financial statements also include:

Annexure B: Abridged income statement Annexure C: Cash flow statement Annexure D: Notes to the financial statements

## **3. SCOPE OF THE AUDIT**

#### Management's responsibility for the financial statements

The Accounting Officer of the Municipality is responsible for the preparation and fair presentation of the financial statements and for ensuring the regularity of the financial transactions. This responsibility includes designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error, selecting and applying appropriate accounting policies, and making accounting estimates that are reasonable in the circumstances.

#### Auditor's responsibility

It is the responsibility of the Auditor-General to form an independent opinion, based on the audit, on those statements and on the regularity of the financial transactions included in them and to report his opinion to the National Assembly. The said firm conducted the audit in accordance with International Standards on Auditing. Those standards require that the firm complies with ethical requirements and plans and performs the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatements of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

## 4. AUDIT OBSERVATIONS AND COMMENTS

#### 4.1 Financial results

The Municipality generated a surplus of N\$ 5 507 243 (2008: N\$ 29 502 682), before any transfers to/from Funds during the financial year. The net profit after transfers to/from Funds and reserves amounted to N\$ 7 441 243 (2008: N\$ 3 464 646). The accumulated surplus as at year-end amounted to N\$ 95 848 655 (2008:N\$ 74 720 793), thus indicating that the Municipality is in a sound financial position. The current year accumulated surplus includes N\$ 76 272 567 in respect of the investment in Erongo Red (Proprietary) Limited. This amount represents the capital portion of the revenue and funds and grant assets transferred to Erongo Red Company (Pty) Ltd.

## 5. ACKNOWLEDGEMENT

The assistance and co-operation by the staff of the Swakopmund Municipality during the audit is appreciated.

## 6. FINANCIAL RESULTS

The results of the operations of, and transactions on the Revenue account for the year were as follows:

|  | Revenue     | Expenditure | Deficit      | Balance    |
|--|-------------|-------------|--------------|------------|
|  | N\$         | N\$         | N\$          | N\$        |
| Accumulated surplus on 01/07/2008                      |             |             |              | 9 380 588  |
| General accounts                                       |             |             |              |            |
| - Community services                                   | 40 451 040  | 30 000 320  | 10 450 720   |            |
| - Subsidized services                                  | 5 579 421   | 23 847 041  | (18 267 620) |            |
| - Economic services                                    | 28 784 569  |             | 6 183 743    |            |
| - Housing  | 581 819     | 3 575 795   | (2 993 976)  |            |
| Trade accounts   |             |             |              |            |
| - Electricity  | 15 555 261  | 10 090 372  | 5 464 889    |            |
| - Water  | 32 022 501  | 26 531 137  | 5 491 364    |            |
| - Tourism, bungalows                                   | 9 187 538   | 8 075 415   | 1 112 123    |            |
|  |             |             |              |            |
| Surplus for the year                                   | 132 162 149 | 124 720 906 | 7 441 243    | 7 441 243  |
|  |             |             |              | 16 821 831 |
| Adjustments and utilizations (See note 14, Annexure D) |             |             |              | 2 754 257  |
|  |             |             |              |            |
| Accumulated surplus on 30/06/2009                      |             |             |              | 19 576 088 |

## 7. CURRENT BANK ACCOUNT

|  | 2009      | 2008       |
|--|-----------|------------|
|  | N\$       | N\$        |
| Cash-book balance at 30 June - Balance sheet | 6 256 788 | 13 708 526 |
| Outstanding cheques                          | 2 575 710 | 2 908 735  |
| Deposits on bank statement not in cash-book  | 339 095   | -          |
| Balance as per bank statement                | 9 171 593 | 16 617 261 |

## 8. INVESTMENTS AND INTEREST EARNED

The investments as at 30 June were as follows:

|                  | 20          | 2009       |             | )8         |  |
|------------------|-------------|------------|-------------|------------|--|
| Institution      | Investment  | Interest   | Investment  | Interest   |  |
|                  | N\$         | N\$        | N\$         | N\$        |  |
| Commercial banks | 100 069 509 | 12 790 392 | 175 295 304 | 16 079 920 |  |
| Nampost          | 82 000 000  | 6 031 981  | -           | -          |  |
| Erongo Red       | 114 475 018 | -          | 107 320 173 | -          |  |
|                  |             |            |             |            |  |
|                  | 296 544 527 | 18 822 373 | 282 615 477 | 16 079 920 |  |

The investments were allocated as follows:

| Allocation                | 2009        | 2008        |
|---------------------------|-------------|-------------|
|                           | N\$         | N\$         |
| Capital Development Fund  | 20 715 845  | 22 349 557  |
| Property Development      | 86 927 347  | 86 509 174  |
| Renewal Fund              | 7 391 966   | 5 626 900   |
| Insurance Fund            | 482 026     | 405 507     |
| Housing Fund              | 4 365 440   | 4 052 374   |
| Meduletu Housing Project  | 12 251 054  | 15 047 637  |
| Bond Protection Fund      | 494 082     | 384 241     |
| Sundry Funds and Reserves | 36 515 530  | 30 366 162  |
| Erongo-RED Investment     | 114 475 018 | 107 320 173 |
| Revenue                   | 12 926 219  | 10 553 752  |
|                           |             |             |
|                           | 296 544 527 | 282 615 477 |

## 9. FUND ACCOUNTS

The position of the Funds and accounts at year-end was as shown in note 9 in Annexure D.

## **10. TRADE ACCOUNT**

## **10.1** The results of water operations were as follows:

|  | Elect     | ricity    | Wa           | nter         |
|--|-----------|-----------|--------------|--------------|
|  | 2009      | 2008      | 2009         | 2008         |
|  | N\$       | N\$       | N\$          | N\$          |
| Sales                                    | -         | -         | 24 891 670   | 23 263 626   |
| Cost of bulk purchases                   | -         | -         | (18 216 310) | (16 906 454) |
|  |           |           |              |              |
| Gross surplus                            | -         | -         | 6 675 360    | 6 357 172    |
| Other income/(expenses)                  | 5 464 889 | 5 441 215 | (1 183 996)  | (2 053 351)  |
|  |           |           |              |              |
| Net (deficit)/surplus                    | 5 464 889 | 5 441 215 | 5 491 364    | 4 303 821    |
|  |           |           |              |              |
| Gross surplus percentages on bulk        |           |           |              |              |
| purchases                                | -         | -         | 36.6%        | 37.6%        |
| Net surplus percentage on bulk purchases | -         | -         | 30.1%        | 25.5%        |
| Gross surplus percentages on sales       | -         | -         | 26.8%        | 27.3%        |
| Net surplus percentage on sales          | -         | -         | 22.1%        | 18.5%        |

|                                 | Tourism, Bungalows |             |  |
|---------------------------------|--------------------|-------------|--|
|                                 | 2009               | 2008        |  |
|                                 | N\$                | N\$         |  |
| Bungalows                       | 8 941 819          | 8 116 617   |  |
| Tourism Fund                    | 50 000             | 50 000      |  |
| Cancellation fees               | 1 734              | 726         |  |
| Sundry income                   | 69 097             | 48 922      |  |
| Interest on invested money      | 124 888            | 122 799     |  |
|                                 |                    |             |  |
|                                 | 9 187 538          | 8 339 064   |  |
| Expenses                        | (8 075 415)        | (7 895 700) |  |
|                                 |                    |             |  |
| Net surplus                     | 1 112 123          | 443 364     |  |
|                                 |                    |             |  |
| Net surplus percentage on sales | 12.1%              | 5.3%        |  |
|                                 |                    |             |  |

## 10.2 Water distribution results, in cubic meters

|                          | Wate      | er        |
|--------------------------|-----------|-----------|
|                          | 2009      | 2008      |
|                          | Units     | Units     |
| Sales                    | 2 870 509 | 2 770 933 |
| Purchases                | 3 848 347 | 3 573 242 |
| Loss                     | (977 838) | (802 309) |
| Percentage loss in units | (25.4%)   | (22.5%)   |

The distribution loss on water is abnormally high. As reported previously, Council should investigate these losses and implement procedures to reduce such losses.

## 11. SELF-SUPPORTING SERVICES

| Service   | Income<br>2009 | Expenses<br>2009 | Surplus/<br>(deficit)<br>2009 | Surplus/<br>(deficit)<br>2008 |
|-----------|----------------|------------------|-------------------------------|-------------------------------|
|           | N\$            | N\$              | N\$                           | N\$                           |
| Sewerage  | 13 456 920     | 9 698 290        | 3 758 630                     | 3 152 762                     |
| Cleansing | 7 985 358      | 6 211 769        | 1 773 589                     | 1 475 219                     |
| Nursery   | 690 245        | 1 007 435        | (317 190)                     | (361 551)                     |
|           | 22 132 523     | 16 917 494       | 5 215 029                     | 4 266 430                     |

**11.1** The results for the year under review are as follows:

## 12. FRUITLESS, UNAUTHORIZED OR AVOIDABLE EXPENDITURE

There were no such expenses.

#### 13. SUSPENSE ACCOUNTS

The suspense accounts contain no long outstanding transactions. These accounts are properly maintained, controlled and reconciled on a regular basis.

#### 14. IRREGULARITIES AND LOSSES

- 14.1 No irregularities by employees were reported.
- **14.2** No losses were reported.

## **15. CAPITAL PROJECTS**

The following funds were spent on capital projects:

|                     |         | Financed<br>by |         | Total       | Total       |
|---------------------|---------|----------------|---------|-------------|-------------|
| Nature of projects/ | Revenue | loan           | General | expenditure | expenditure |
| acquisitions        | account | account        | capital | 2009        | 2008        |
|                     | N\$     | N\$            | N\$     | N\$         | N\$         |
| Cemetery            | 4 556   | -              | 112 166 | 116 722     | 128 560     |
| Cleansing services  | -       | -              | 541 741 | 541 741     | 1 092 628   |
| Community services  | -       | 60 000         | 72 555  | 132 555     | -           |
| Corporate services  | 8 899   | -              | 60 224  | 69 123      | -           |
| Council's general   |         |                |         |             |             |
| expenses            | 6 811   | -              | -       | 6 811       | 4 000       |
| Fire Brigade        | -       | -              | 276 342 | 276 342     | 508 380     |
| Health Department   | 6 649   | -              | 5 291   | 11 940      | 16 711      |
| Human resources     | -       | -              | -       | -           | 1 233 878   |
| Labour Pool Account | -       | 77 159         | 15 000  | 92 159      | 166 701     |
| Nursery             | -       | -              | 152 193 | 152 193     | 89 411      |
| Parks and gardens   | 18 820  | -              | 215 875 | 234 695     | 181 801     |
| Public buildings    | -       | 5 127 683      | -       | 5 127 683   | 3 224 463   |
| Sewage effluent     | -       | -              | 1 069   | 1 069       | -           |

(continued)

## **15.** CAPITAL PROJECTS (continue)

|                     |         | Financed by |            |             | Total       |
|---------------------|---------|-------------|------------|-------------|-------------|
| Nature of projects/ | Revenue | Loan        | General    | expenditure | expenditure |
| acquisitions        | account | account     | capital    | 2009        | 2008        |
|                     | N\$     | N\$         | N\$        | N\$         | N\$         |
| Sewerage works      | -       | 45 087      | 286 746    | 331 833     | 1 017 950   |
| Streets             | -       | -           | 6 077 036  | 6 077 036   | 13 801 087  |
| Sundry implements   | -       | -           | 20 577     | 20 577      | -           |
| Swimming pool       | -       | -           | 19 779 648 | 19 779 648  | -           |
| Tourism             | -       | -           | 127 135    | 127 135     | 88 413      |
| Town Engineer       | 17 848  | -           | 339 435    | 357 283     | 232 648     |
| Town Secretary      | -       | -           | -          | -           | 7 818       |
| Town Treasurer      | 9 702   | -           | -          | 9 702       | 9 543       |
| Traffic control     | -       | -           | -          | -           | 125 656     |
| Trucks              | -       | 147 013     | 147 013    | 294 026     | -           |
| Water               | 11 284  | 54 833      | 601 916    | 668 033     | 113 430     |
| Workshop            | -       | -           | -          | -           | 39 315      |
|                     | 84 569  | 5 511 775   | 28 831 962 | 34 428 306  | 22 082 393  |

#### Meduletu Project

Since the inception of the project, capital expenditure incurred on the improvement of land and buildings on the Meduletu Project, a joint effort between Council and the Kreditanstallt für Wiederaufbau, amounts to N 26 445 423 (2008 - N 21 065 488) of which unsold houses and erven amount to N 5 728 358 (2008 - N 6 017 810).

#### 16. BURSARIES

Four bursaries were approved by Council during the year which amounted to N\$ 127 835.

## 17. CONTRIBUTIONS, GRANTS AND FINANCIAL AID.

| Nature of gift    | Value   | Beneficiary                    |
|-------------------|---------|--------------------------------|
|                   | N\$     |                                |
| Student subsidies | 71 824  | Children of 14 staff members   |
| Grants            | 152 533 | Various clubs and associations |

#### **18. COMPENSATION PAYMENTS**

There were no such expenses.

## **19. VISITS TO FOREIGN COUNTRIES**

The following visits were made:

| Destination  | Purpose                      | Travelling | Subsistence | Other |
|--------------|------------------------------|------------|-------------|-------|
|              |                              | N\$        | N\$         | N\$   |
| Botswana     | Visit Gaborone City Council  | 16 000     | 12 100      | 7 000 |
| South Africa | Inter Municipal games        | 4 156      | 5 400       | 2 800 |
| Sweden       | Municipal partnership (ALAN) | 3 600      | 8 240       | -     |
|              |                              |            |             |       |
|              |                              | 23 756     | 25 740      | 9 800 |

## 20. CLAIMS AGAINST THE LOCAL AUTHORITY

There were no claims against the local authority.

## 21. GIFTS/DONATIONS BY THE LOCAL AUTHORITY

The Municipality made the following gifts/donations:

| Nature of gift/donation | Beneficiary                         | Value  |
|-------------------------|-------------------------------------|--------|
|                         |                                     | N\$    |
| Donation                | Association for the Handicapped     | 750    |
| Donation                | Atlantic Primary School             | 750    |
| Donation                | Blood Transfusion Centre            | 750    |
| Donation                | Cancer Association                  | 750    |
| Donation                | Donations by Mayor                  | 3 333  |
| Donation                | Erongo: PRO Child : House of Safety | 24 000 |
| Donation                | Festus Gonteb Primary School        | 750    |
| Donation                | Hanganeni Primary School            | 750    |
| Donation                | Herman Gemeiner Secondary School    | 750    |
| Donation                | Music Week                          | 750    |
| Donation                | Namib High School                   | 750    |
| Donation                | Namib Primary School                | 750    |
| Donation                | Pro-Ed Academy                      | 750    |
| Donation                | S.P.C.A.                            | 5 000  |
| Donation                | Sports club                         | 750    |
| Donation                | Swakopmund Christian Academy        | 750    |
| Donation                | Swakopmund Primary School           | 750    |
| Donation                | Swakopmund Private School           | 750    |
| Donation                | Swakopmund Secondary School         | 750    |
| Donation                | Tamariskia Primary School           | 750    |
| Donation                | Vrede Rede Primary School           | 750    |
| Donation                | Westside High School                | 750    |
| Donation                | Youth Choir                         | 1 000  |
|                         |                                     | 47 583 |

## 22. TRANSFER OF PROPERTY

## 22.1 From the Government to the Municipality

| Property  | Square meters | Value     |
|---|---------------|-----------|
|   |               | N\$       |
| Erf 628 Tamariskia                                    | 4 027         | 160 000   |
| Erf 3342 Extention 9                                  | 56 020        | 670 000   |
| 7 Erven (1901, 2272, 2329, 2468, 2507, 2623 and 2669) | 8 136         | 840 000   |
|   |               |           |
|   |               | 1 670 000 |

## 22.2 From the Municipality to the Government

| Property                         | Square meters | Value     |
|----------------------------------|---------------|-----------|
|                                  |               | N\$       |
| Northern portion of erf 2827     | 80 070        | 1 600 000 |
| Portion of remainder of Farm 163 | 14 244        | 60 000    |
|                                  |               |           |
|                                  |               | 1 660 000 |

## 23. TRADE AND OTHER RECEIVABLES/TRADE AND OTHER PAYABLES

## 23.1 Trade and other receivables at 30 June were:

|   | 2009        | 2008        |
|---|-------------|-------------|
|   | N\$         | N\$         |
| Services rendered and assessment rates        | 8 089 412   | 7 236 651   |
| Interest accrued on investments               | 731 084     | 549 300     |
| Subsidies receivable from the Government      | 519 751     | 3 183 050   |
| Erongo Red                                    | 2 355 397   | 2 355 439   |
| VAT Provision                                 | 4 579 277   | 956 250     |
| Tourism debtors                               | 833 095     | 345 197     |
| NHE-Meduletu loans                            | -           | 2 067 637   |
| Build Together debtors                        | 744 935     | 703 063     |
| Sundries                                      | 1 635 083   | 918 934     |
|   |             |             |
|   | 19 488 034  | 18 315 521  |
| Provision for bad debts                       | (917 487)   | (789 257)   |
| Consumer deposits                             | (2 465 715) | (2 366 683) |
|   |             |             |
| Total   | 16 104 832  | 15 159 581  |
|   |             |             |
| Analysis of services and general debtors:     |             |             |
| Average monthly levy                          | 7 943 316   | 7 519 369   |
| Debtors                                       | 8 089 412   | 7 236 651   |
| Average credit terms in days                  | 31          | 29          |
| Consumer deposits                             | 2 465 715   | 2 366 683   |
| Percentage of deposits in relation to debtors | 30.5%       | 32.7%       |

## 23.2 Trade and other payables at 30 June were:

|   | 2009       | 2008       |
|---|------------|------------|
|   | N\$        | N\$        |
|   | 5 201 550  | 4.000.200  |
| Commitments by purchase and other obligations | 5 291 559  | 4 869 390  |
| Audit fees, provision                         | 224 872    | 201 891    |
| Retention monies                              | 7 277 769  | 914 360    |
| Leave provision                               | 2 713 437  | 2 528 098  |
| Sundries                                      | 3 913 769  | 6 240 943  |
|   |            |            |
| Totals  | 19 421 406 | 14 754 682 |

#### 24. ASSESSMENT RATES

Proceeds from assessment rates amounted to N\$ 31 547 580 (2008: N\$ 27 821 119), of which an amount of N\$ 1 571 201 (2008: N\$ 1 384 186) was paid to the Regional Council.

## 25. LOANS

#### 25.1 External loans

External loan balances, excluding the Housing Fund, due by the Municipality totalled N 21 816 786 at 30 June 2009 (2008: N 31 396 517). (See Note 9 Annexure D). The balances agree with actuarial tables. Loan assets have been capitalised and no loan assets were disposed of before the loan was redeemed. Loan monies were used for the purpose they were obtained for. There were no arrear loan instalments (2008: N 4 516 052) as at year-end.

#### 25.2 Internal loans

Internal loans as at 30 June 2009, being N\$ 62 821 518 (2008: N\$ 64 768 629), are not disclosed in the abridged balance sheet. All new internal loans advanced during the year were authorised and all assets financed by internal loans were capitalised.

## **25.3** Due to the Municipality

|   | 2009      | 2008      |
|---|-----------|-----------|
|   | N\$       | N\$       |
| Balance due to the Government on loans at interest rates from 1% to   |           |           |
| 16%.  | 1 412 246 | 2 719 410 |
| Balance due to the Municipality, secured by mortgage bonds by house   |           |           |
| owners  | (677 513) | (774 078) |
|   |           |           |
| Difference invested for the benefit of the Fund, together with monies |           |           |
| in the Fund.  | 734 733   | 1 945 332 |

#### 25.4 Other loans due to the Municipality

|  | 2009      | 2008      |
|--|-----------|-----------|
|  | N\$       | N\$       |
| Property Development Fund:                   |           |           |
| - Secured loans                              | 144 000   | 160 950   |
| Build Together Fund:                         |           |           |
| - Secured loans                              | 4 566 609 | 4 797 196 |
| - Advances                                   | 779 656   | 789 618   |
| Huidare Building Project:<br>- Secured loans | 502 361   | 536 533   |
| Housing Fund:                                |           |           |
| - Secured loans                              | 677 512   | 774 078   |
|  | 6 670 138 | 7 058 375 |

## 26. SALE OF ERVEN

The following erven were sold during the year of which the proceeds were allocated to the Property Development Fund.

|       | 2009          |            | 2008   |            |
|-------|---------------|------------|--------|------------|
|       | Number Amount |            | Number | Amount     |
|       |               | N\$        |        | N\$        |
| Total | 65            | 13 701 859 | 174    | 23 975 612 |

## 27. LOCAL AUTHORITY PROPERTY SOLD ON AN INSTALMENT BASIS

|                        | Build<br>Together | Erven<br>loans | Housing<br>scheme<br>loans | Huidare  | Total     |
|------------------------|-------------------|----------------|----------------------------|----------|-----------|
|                        | N\$               | N\$            | N\$                        | N\$      | N\$       |
| Balance - 1 July 2008  | 5 586 813         | 160 950        | 774 079                    | 536 533  | 7 058 375 |
| Sales - 2009           | 64 000            | 119 892        | -                          | -        | 183 892   |
| Interest charged       | 300 419           | 22 123         | 71 793                     | 24 845   | 419 180   |
| Redemption received    | (604 967)         | (158 965)      | (168 360)                  | (59 017) | (991 309) |
|                        |                   |                |                            |          |           |
| Balance - 30 June 2009 | 5 346 265         | 144 000        | 677 512                    | 502 361  | 6 670 138 |

## 28. TARIFF ADJUSTMENTS

Tariff adjustments were duly approved and promugated in the Government Gazette.

## **29. APPROVALS**

#### 29.1 Excess on approved budget

All budget excesses were approved.

## **30. INVENTORY AND EQUIPMENT**

#### **30.1** Motor vehicles and values thereof:

|                           | Sedan  |           | LDV's, 4x4's and<br>Sedan Combi's |           | Other   |            |
|---------------------------|--------|-----------|-----------------------------------|-----------|---------|------------|
|                           | Number | Value     | Number                            | Value     | Number  | Value      |
|                           |        | N\$       |                                   | N\$       |         | N\$        |
| Balance - 01/07/2008      | 17     | 1 410 698 | 41                                | 4 506 268 | 40      | 10 477 630 |
| Additions                 | -      | -         | 4                                 | 490 862   | 1       | 328 441    |
| Sub-total<br>Depreciation | 17     | 1 410 698 | 45<br>-                           | 4 997 130 | 41<br>- | 10 806 071 |
| Balance - 30/06/2009      | 17     | 1 410 698 | 45                                | 4 997 130 | 41      | 10 806 071 |

The above values are based on the values as reflected in the fixed asset register. The total insured value of the vehicles amounts to N\$ 17 128 279.

## **30.2** Motor vehicle accidents:

|                      |        | Authorised use            |     |     |  |
|----------------------|--------|---------------------------|-----|-----|--|
|                      | Number | Number Damage Written off |     | use |  |
|                      |        | N\$                       | N\$ | N\$ |  |
| Pending - 01/07/2008 | 2      | 5 900                     | -   | -   |  |
| Accidents reported   | 5      | 17 787                    | -   | -   |  |
| Vehicles repaired    | (7)    | (23 687)                  | -   | -   |  |
| -                    |        |                           |     |     |  |
| Pending - 30/06/2009 | -      | -                         | -   | -   |  |

#### **30.3** Claims arising from accidents

|                        | Claims against the<br>Municipality |         |        | Claims by the<br>Municipality |          |  |
|------------------------|------------------------------------|---------|--------|-------------------------------|----------|--|
|                        | Number                             | Claimed | Number | Claimed                       | Settled  |  |
|                        |                                    | N\$     |        | N\$                           | N\$      |  |
| Outstanding 01/07/2008 | -                                  | -       | 3      | 10 081                        | -        |  |
| Received 2008/2009     | -                                  | -       | -      | -                             | -        |  |
| Claimed 2008/2009      | -                                  | -       | 24     | 227 626                       | 66 749   |  |
| Finalised              | -                                  | -       | (18)   | (76 830)                      | (66 749) |  |
|                        |                                    |         |        |                               |          |  |
| Outstanding 30/06/2009 | -                                  | -       | 9      | 160 877                       | -        |  |

#### 30.4 Inventory

Adequate systems of control over and recording of inventory were maintained. Inventory counts are performed twice per annum.

Slow moving inventory was identified and adequate provision has been made for obsolete items. Housekeeping is up to standard.

## 31. SPECIAL INVESTIGATIONS

All special investigations were completed and reported upon.

## **32. GENERAL**

The accounting and internal controls applied by the Council are satisfactory.

## **33. FORMAL AND INFORMAL QUERIES**

- **33.1** No formal queries are embodied in this report.
- **33.2** Informal queries None

#### 34. AUDIT OPINION

The accounts of the Municipality of Swakopmund for the financial year ended 30 June 2009, summarised in Annexures A to D, were audited by me in terms of Section 85 of the Local Authorities Act, 1992, read with Section 25 (1) (b) of the State Finance Act, 1991.

I certify that, in my opinion, the financial statements fairly present the financial position of the Municipality at 30 June 2009 and the results of its operations and cash flow for the year then ended.

WINDHOEK, December 2009

JUNIAS ETUNA KANDJEKE AUDITOR-GENERAL

## **BALANCE SHEET AT 30 JUNE**

|                               | Note  | 2009        | 2008        |
|-------------------------------|-------|-------------|-------------|
| -                             | 11010 |             | <br>N\$     |
| ASSETS                        |       | īψ          | ÎΨ          |
| Non-current assets            |       | 641 811 919 | 598 766 266 |
| Property, plant and equipment | 2     | 338 597 254 | 309 092 414 |
| Loans receivable              | 3     | 6 670 138   | 7 058 375   |
| Investments                   | 4     | 296 544 527 | 282 615 477 |
| Current assets                |       | 33 305 617  | 22 194 697  |
| Trade and other receivables   | 5     | 16 104 832  | 15 159 581  |
| Inventories                   | 6     | 6 836 127   | 6 791 054   |
| Bank and cash                 | 7     | 10 364 658  | 244 062     |
| TOTAL ASSETS                  |       | 675 117 536 | 620 960 963 |
| FUNDS AND LIABILITIES         |       |             |             |
| Funds and reserves            |       | 630 626 567 | 570 211 145 |
| Capital outlay                | 8     | 292 161 401 | 254 902 334 |
| Funds and accounts            | 9     | 262 192 599 | 249 968 606 |
| Equity Erongo Red             |       | 76 272 567  | 65 340 205  |
| Non-current liabilities       |       |             |             |
| Long-term loans               | 10    | 23 229 032  | 34 120 828  |
|                               |       | 01 0(1 025  | 16 620 000  |
| Current liabilities           |       | 21 261 937  | 16 628 990  |
| Trade and other payables      | 11    | 19 421 406  | 14 754 682  |
| Deposits                      | 12    | 1 840 531   | 1 874 308   |
| TOTAL FUNDS AND LIABILITIES   |       | (72 117 5)( | <u>())</u>  |
| I UTAL FUNDS AND LIADILITIES  |       | 675 117 536 | 620 960 963 |

## INCOME STATEMENT FOR THE YEAR ENDED 30 JUNE

|                                     | Note  | 2009        | 2008         |
|-------------------------------------|-------|-------------|--------------|
|                                     | 11000 | N\$         | N\$          |
| INCOME                              |       | 129 853 761 | 218 926 930  |
| EXPENDITURE                         |       | 127 004 906 | 205 504 168  |
| NET OPERATING SURPLUS               |       | 2 848 855   | 13 422 762   |
| INTEREST ON INVESTMENTS             |       | 2 658 388   | 16 079 920   |
| NET SURPLUS AFTER INTEREST          |       | 5 507 243   | 29 502 682   |
| TRANSFER FROM/(TO) INTERNAL FUNDS   | 13    | 1 934 000   | (26 038 036) |
| NET SURPLUS AFTER TRANSFERS         |       | 7 441 243   | 3 464 646    |
| APPROPRIATION ACCOUNT               | 14    | 2 754 257   | (156 839)    |
| NET SURPLUS AFTER APPROPRIATIONS    |       | 10 195 500  | 3 307 807    |
| REVENUE ACCOUNT - Beginning of year |       | 9 380 588   | 6 072 781    |
| REVENUE ACCOUNT - End of year       |       | 19 576 088  | 9 380 588    |

## CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE 2009

|   | Note | 2009          | 2008          |
|---|------|---------------|---------------|
| -   | note | N\$           | 2008<br>N\$   |
| CASH FLOW FROM OPERATING ACTIVITIES                     |      |               |               |
| Cash receipts from customers                            |      | 129 853 761   | 218 926 930   |
| Cash paid to suppliers                                  |      | (118 674 026) | (231 701 387) |
| Cash generated/(utilised) by operations                 | 15   | 11 179 735    | (12 774 457)  |
| Interest received                                       |      | 2 658 388     | 16 079 920    |
| Increase in Fund accounts                               |      | 2 028 493     | 26 038 035    |
| Increase in Capital outlay                              |      | 37 259 067    | 25 672 964    |
| Increase in Erongo Red equity                           |      | 10 932 362    | 1 514 233     |
| Net cash flow from operating activities                 |      | 64 058 045    | 56 530 695    |
| CASH FLOW FROM INVESTING ACTIVITIES                     |      |               |               |
| Net capital expenditure                                 |      | (29 504 840)  | (19 751 915)  |
| Decrease in loans receivable                            |      | 388 237       | 2 796 120     |
| Increase in investments                                 |      | (13 929 050)  | (37 578 269)  |
|   |      | (43 045 653)  | (54 534 064)  |
| CASH FLOW FROM FINANCING ACTIVITIES                     |      |               |               |
| Decrease in long-term liabilities                       |      | (10 891 796)  | (5 032 338)   |
| NET INCREASE/(DECREASE) IN CASH AND CASH<br>EQUIVALENTS |      | 10 120 596    | (3 035 707)   |
| CASH AND CASH EQUIVALENTS - BEGINNING OF                | YEAR | 244 062       | 3 279 769     |
| CASH AND CASH EQUIVALENTS - END OF YEAR                 |      | 10 364 658    | 244 062       |

## NOTES TO THE ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2009

#### 1. ACCOUNTING POLICIES

#### 1.1 Introduction

The annual financial statements set out in Annexures A to C were prepared on the historical cost basis and incorporate the following principal accounting policies, which are consistent in all material aspects with those applied in the previous year.

#### **1.2 Property, plant and equipment**

Property, plant and equipment are stated at cost or valuation where assets have been acquired by grant or by donation. Assets are depreciated over their estimated useful life.

#### **1.3 Provisions and reserves**

Provisions have been established where considered necessary and are reflected in the financial statements of which the more important ones are listed below:

#### **1.3.1** Vacation Leave Reserve

This Reserve Fund is appropriated for payment of leave credits as needed and the policy is that the balances available on the Fund should meet the total leave credits as at 30 June each year. The leave reserve is disclosed as a creditor.

#### **1.3.2** Maintenance Reserve

This Reserve Fund includes contributions from various sections as reflected in the financial statements, which are appropriated for major maintenance expenditure.

The Maintenance Reserve was also created for vehicles and machinery. The annual savings or overexpenditure on maintenance for vehicles and machinery on votes 10 to 52 are transferred to this Reserve Fund.

## 1.3.3 Tourism Fund

A special levy on bookings for rest houses is deposited in this Reserve Fund which is appropriated for tourism related projects or advertisements to promote Swakopmund as a tourist park.

## 1.3.4 Mayoral Anti-crime Fund

The objective of the Fund is to keep Swakopmund free of crime for its inhabitants and visitors/tourists through support, financially or otherwise, to institutions which subscribe to Council's objectives of eradicating crime in the Municipal area of Swakopmund.

The relevant committee shall have the authority to approve applications for funds up to an amount of N 1 000. Any amount in excess of N 1 000 to a maximum of N 2 500, must be approved by Council.

# NOTES TO THE ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2009 (continued)

#### **1.3.5** Water Supply Fund

The purpose of this Fund is to finance future water supply projects without unnecessarily increasing the water tariffs.

Contributions to the Fund will be provided for in the annual budget, while expenditure will be included in the annual capital budget.

## **1.3.6** Pavement Reserve Fund

With the selling of erven in Extention 9, a certain amount of the revenue was deposited into this Fund, which is earmarked for the surfacing of pavements once tarred roads in this area have been completed.

### 1.3.7 Bursary Fund

The purpose of this Fund is to enable selected candidates from Namibia who qualify for a bursary with the aim to be appointed within the Municipality of Swakopmund. Revenue will be generated from contributions from the operational budget and interest on investments, while study-related costs etc. will be financed from this Fund.

#### 1.3.8 Study Aid Fund

The purpose of this Fund is to render financial support to employees who wish to improve their educational qualification.

Interest-free loans are granted from the Fund to employees, to be paid back on a monthly basis, and once the relevant course is successfully completed, the employee will be refunded from the Fund for all costs involved.

#### **1.3.9** Relocation of Rubbish Dump Fund

Due to the expansion of the town, the existing rubbish dump will probably have to be shifted to another area. Contributions are made on an annual basis from the operational budget to this Fund, to assist with the costs once the "relocation" is necessary.

#### **1.3.10** Save the Jetty Fund

Council has revived the "Save the Jetty" Fund after renovations to the jetty, one of the country's most important historic sites, became necessary. Contributions to the Fund from the public are made on a regular basis, which will be utilised to assist with the total renovation of the Jetty, once it is deemed necessary or affordable.

## NOTES TO THE ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2009 (continued)

#### 1.3.11 Redundant Stock Reserve

This Reserve was established to accommodate the losses due to obsolete or redundant stock items in the municipal store.

#### **1.3.12** Sewerage Reserve

The purpose of the Fund is to generate funds for the upgrading of the existing sewerage works. Income is generated from an annual contribution from the operational budget as well as interest earned on money invested.

#### 1.3.13 Chairs Replacement Reserve

Council has 300 chairs, which are available for rental to the public. The purpose of the Fund is to assist with replacement when necessary.

#### **1.3.14** Indoor Sport Complex Reserve

This Reserve was created to cover the costs for the construction of the Indoor Sport Complex.

#### **1.4** Internal loans

The interest rate for internal loans for the Capital Development Fund and Renewal Fund is determined by Council as deemed necessary.

#### **1.5** Capital outlay

Fixed assets are stated at cost or valuation where assets have been acquired by grant or by donation, less depreciation written off over the expected useful lives as determined by the Council from time to time. Fixed assets acquired with loan funds are not depreciated until the loan is repaid, unless the expected lifetime of the asset is less than the repayment period of the loan in which case depreciation is calculated on the shortfall.

#### **1.6** Stores – Inventory

The value of inventory items is reflected at cost plus transport charges. Store levies of 17% for inventory items and 7% for all other direct purchases with a maximum of N\$ 2 000 per capital item, have been charged to cover overheads.

# NOTES TO THE ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2009 (continued)

#### 1.7 Investments

Investments are made after quotations have been invited. Investments per individual financial institution are limited to one third of the total amount invested.

Interest earned from investments is allocated to the different Funds and surpluses. The basis used for this allocation is the average of the opening balances and movements during the financial year of relevant Funds and surpluses.

#### **1.8** Administration charges

A differential percentage levy approach based on the actual income and expenditure of the previous financial year, as well as the involvement of the different departments have been adopted to spread the overhead charges.

On capital projects the levies or supervision fees are calculated as follows:

- General or normal capital projects - 6%

- Exceptionally big projects - 3 - 4%

#### 1.9 Funds

#### **1.9.1** Capital Development Fund

Revenue generated from the sale of erven was originally deposited into this Fund. The purpose of this Fund is to finance capital projects by means of internal loans or appropriation.

Due to the fact that the income generated from sale of erven is now deposited into the Property Development Fund, the Capital Development Fund is dependent on interest earned on internal loans granted and money invested.

#### **1.9.2 Property Development Fund**

Revenue generated from the sale of erven is deposited into this Fund. The purpose of this Fund is to finance capital on property development by means of internal loans or appropriation.

#### **1.9.3** Renewal Fund

The purpose of this Fund is mainly to replace assets i. e. vehicles, machines and equipment by means of internal loans and appropriation. This Fund can also be used for financing of other capital projects by means of internal loans.

# NOTES TO THE ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2009 (continued)

## 1.9.4 Housing Fund

The main purpose of this Fund is to provide housing loans, especially low cost housing.

Income is derived from interest earned on investments, interest earned on secured loans and profits made on resale of housing scheme houses.

Interest paid on external loans for low cost housing is financed from this Fund.

#### **1.9.5** Insurance Fund

All monies received in respect of insurance claims and not utilised by the relevant departments for replacements are transferred to the Insurance Fund for future use, as approved by Council.

#### 1.9.6 Revolving Fund

This Fund was established in co-operation with Messrs. KfW from Germany in order to upgrade the Single Quarters and Compound into separate housing units, to be sold to the existing tenants.

Bank Windhoek will finance loans for the beneficiaries on condition that Council will be the guarantor.

#### **1.9.7** Betterment Fund

When applications for the rezoning of erven are received where upgrading of services will be required, a "Betterment" fee is levied which is deposited into the Betterment Fund and will be utilised to finance the upgrading of such services.

#### **1.9.8** Bond Protection Fund

The purpose of this Fund is to cover excess payments in respect of insurance claims as well as insurance premiums for low cost houses covered by the Annual Insurance Portfolio. Monthly contributions, as determined by Council, payable by home owners of these low cost houses are deposited into this Fund.

#### 2. PROPERTY, PLANT AND EQUIPMENT

|                  | 2009        | 2008        |
|------------------|-------------|-------------|
|                  | N\$         | N\$         |
| Income assets    | 18 143 945  | 16 502 346  |
| Loan assets      | 106 400 324 | 109 890 806 |
| Funds and Grants | 214 052 985 | 182 699 262 |
| Total            | 338 597 254 | 309 092 414 |

The tourism's land and buildings serves as surety for the NIB loans.

A investment of N\$ 10 000 000 was ceded to Nedbank as surety for an external loan from them.

#### 2009 2008 N\$ N\$ 3. LOANS RECEIVABLE Property Development Fund: - Secured loans 144 000 160 950 **Build Together Fund:** 4 566 609 - Secured loans 4 797 196 779 656 789 618 - Advances Huidare Building Project: - Secured loans 502 361 536 533 Housing Fund: - Secured loans 677 512 774 078 6 670 138 7 058 375 4. **INVESTMENTS INVESTMENTS** Commercial banks 100 069 509 175 295 304 Nampost 82 000 000 Erongo Red 114 475 018 107 320 173 296 544 527 282 615 477 ALLOCATED AS FOLLOWS Capital Development Fund 20 715 845 22 349 557 Property Development 86 927 347 86 509 174 Renewal Fund 5 626 900 7 391 966 Insurance Fund 482 026 405 507 Housing Fund 4 365 440 4 052 374 Meduletu Housing Project 12 251 054 15 047 637 **Bond Protection Fund** 494 082 384 241 Sundry Funds and Reserves 36 515 530 30 366 162 **Erongo-RED** Investment 114 475 018 107 320 173 Revenue 12 926 219 10 553 752 296 544 527 282 615 477

## NOTES TO THE ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2009 (continued)

The Council holds a 28,49% shareholding in Erongo Regional Distributor Company (Private) Limited. The Council contributed fixed assets worth N\$ 7 154 845 during the year under review.

|  | 2009        | 2008        |
|--|-------------|-------------|
|  | N\$         | N\$         |
| 5. TRADE AND OTHER RECEIVABLES                   |             |             |
| Services rendered and assessment rates           | 8 089 412   | 7 236 651   |
| Interest accrued on investments                  | 731 084     | 549 300     |
| Subsidies receivable from the Government         | 519 751     | 3 183 050   |
| Erongo Red                                       | 2 355 397   | 2 355 439   |
| VAT Provision                                    | 4 579 277   | 956 250     |
| Tourism debtors                                  | 833 095     | 345 197     |
| NHE-Meduletu loans                               | -           | 2 067 637   |
| Build Together debtors                           | 744 935     | 703 063     |
| Sundries   | 1 635 083   | 918 934     |
|  | 19 488 034  | 18 315 521  |
| Provision for bad debts                          | (917 487)   | (789 257)   |
| Consumer deposits                                | (2 465 715) | (2 366 683) |
|  | 16 104 832  | 15 159 581  |
| 6. INVENTORIES                                   |             |             |
| Stores   | 1 134 987   | 799 437     |
| Oil - Workshop                                   | 11 250      | 7 275       |
| Revolving Fund - Stock houses                    | 5 728 358   | 6 017 810   |
| Less: Redundant Stock                            | (38 468)    | (33 468)    |
|  | 6 836 127   | 6 791 054   |
| 7. BANK AND CASH                                 |             |             |
| Current account - Municipality operating account | 6 256 788   | -           |
| Current account - Build Together Fund            | 4 104 850   | 241 042     |
| Petty cash                                       | 3 020       | 3 020       |
|  | 10 364 658  | 244 062     |
| 8. CAPITAL OUTLAY                                |             |             |
| Loans redeemed                                   | 59 964 471  | 55 705 627  |
| Revenue contributions                            | 18 143 945  | 16 497 445  |
| General capital contributions                    | 214 052 985 | 182 699 262 |
|  | 292 161 401 |             |

|   | 2009        | 2008        |
|---|-------------|-------------|
|   | N\$         | N\$         |
| 9. FUNDS, ACCOUNTS AND RESERVES                       |             |             |
| Anti Crime  | 5 951       | 22 430      |
| Betterment Fund                                       | 3 329 444   | 2 772 401   |
| Bond Protection Fund                                  | 494 082     | 384 241     |
| Build Together Fund                                   | 24 991 393  | 22 796 390  |
| Bursary Fund  | 453 379     | 480 386     |
| Capital Development Fund                              | 54 978 038  | 55 581 636  |
| Chairs Replacement Fund                               | 89 683      | 80 423      |
| Employees Sport Club                                  | 57 746      | -           |
| Housing Fund  | 3 630 707   | 2 107 042   |
| Huidare Project                                       | 733 573     | 687 902     |
| Indoor Sport Complex                                  | 1 766 782   | 1 726 624   |
| Insurance Fund  | 482 026     | 405 507     |
| Maintenance Reserve                                   | 4 205 791   | 3 590 376   |
| Mayoral Dev. Fund                                     | 237 386     | 6 814       |
| Pavement Reserve                                      | 178 537     | 283 357     |
| Property Development Fund                             | 110 332 607 | 111 975 695 |
| Quarry Ventures                                       | 108 333     | -           |
| Relocation Rubbish Dump                               | 571 589     | 487 916     |
| Renewal Fund  | 12 639 879  | 11 807 728  |
| Revolving Fund  | 17 979 411  | 21 065 448  |
| Save The Jetty  | 649 012     | 551 371     |
| Sewerage Fund   | 1 881 874   | 1 774 132   |
| Study Aid   | 358 562     | 398 673     |
| Tourism Fund  | 1 432 091   | 1 437 796   |
| Water Supply Fund                                     | 1 028 635   | 163 730     |
| Revenue account kept in compliance with Section 86(1) |             |             |
| of the Local Authorities Act, 1992.                   | 19 576 088  | 9 380 588   |
|   |             | ,           |
|   | 262 192 599 | 249 968 606 |
| 10. LONG-TERM LIABILITIES                             |             |             |
| Loans from the Government:                            |             |             |
| Capital outlay  | 21 816 786  | 31 396 517  |
| Deferred loss on demolished house                     | -           | 4 901       |
| Housing Fund  | 1 412 246   | 2 719 410   |
|   | 23 229 032  | 34 120 828  |

|   | 2009                 | 2008              |
|---|----------------------|-------------------|
|   | N\$                  | N\$               |
| 11. TRADE AND OTHER PAYABLES                  |                      |                   |
| Commitments by purchase and other obligations | 5 291 559            | 4 869 390         |
| Audit fees, provision                         | 224 872              | 201 891           |
| Retention monies                              | 7 277 769            | 914 360           |
| Leave provision                               | 2 713 437            | 2 528 098         |
| Sundries                                      | 3 913 769            | 6 240 943         |
|   | 19 421 406           | 14 754 682        |
| 12. DEPOSITS                                  |                      |                   |
| Tourism - Reservations                        | 845 162              | 874 072           |
| Sundries (excluding consumers)                | 995 369              | 1 000 236         |
|   | 1 840 531            | 1 874 308         |
| 13. TRANSFER (TO)/FROM INTERNAL FUNDS         |                      |                   |
| Anti-Crime Fund                               | -                    | (7 118)           |
| Betterment Fund                               | -                    | 433 121           |
| Bond Protection Fund                          | -                    | 95 953            |
| Build Together Fund                           | -                    | 1 665 608         |
| Bursary Fund                                  | (50 000)             | (16 415)          |
| Capital Development Fund                      | -                    | 2 429 585         |
| Chairs Replacement Fund                       | -                    | 7 492             |
| Huidare Fund                                  | -                    | 37 976            |
| Indoor Sport Complex                          | -                    | 140 532           |
| Insurance Fund                                | -                    | 38 083            |
| Maintenance Fund                              | (409 000)            | (463 449)         |
| Mayoral Development Fund                      | -                    | (38 064)          |
| Pavement Fund                                 | -                    | 26 396            |
| Property Development Fund                     | -                    | 19 774 151        |
| Re-location Refuse Fund                       | -                    | 70 241            |
| Renewal Fund                                  | (548 000)            | 675 943           |
| Revolving Fund                                | 250 000              | 767 115           |
| Save The Jetty Fund                           | -                    | 51 363            |
| Sewerage Fund                                 | (260 000)            | (168 831)         |
| Staff Housing Fund                            | -                    | 234 304           |
| Study Aid Fund                                | (67 000)             | 74 203            |
| Tourism Fund<br>Water Supply Fund             | 100 000<br>(950 000) | 50 637<br>159 210 |
| water supply ruliu                            | (900 000)            | 139 210           |
|   |                      |                   |

|  | 2009            | 2008      |
|--|-----------------|-----------|
|  | N\$             | N\$       |
| 14. ADJUSTMENTS TO APPROPRIATION ACCOUNT |                 |           |
| Additional funds - Evaluation            | (17 052)        | -         |
| Additional VAT Claim                     | -               | 888       |
| Auction income                           | -               | 41 416    |
| Bloomin Nice                             | -               | (643)     |
| Conference facilities                    | -               | (16 323)  |
| Contribution: Severence pay              | $(2\ 500\ 000)$ | -         |
| Contribution to Capital                  | (13 155)        | (13 059)  |
| Contribution - Salaries                  | (46 552)        | -         |
| Counterfeit notes                        | (100)           | -         |
| Court case - Erf 109                     | -               | (183 393) |
| Court case - Mr Piepmeier                | -               | (109 685) |
| Court case - Village Hotel               | (120 661)       | -         |
| Garage rental                            | -               | (20 654)  |
| Instalments : Demolished House           | -               | (403)     |
| Natis refund                             | -               | 1 664     |
| Order payment : 2006-2008                | (18 041)        | -         |
| Pre-independence loans written off       | 4 516 052       | -         |
| Pre-paid electricity meter               | -               | 862       |
| RD cheque - Tourism                      | (6712)          | -         |
| Refund : I Kajomo (Pre-paid meter)       | (750)           | -         |
| Refund for services Erf 1550             | -               | (596)     |
| Road Fund claim rejected                 | (331 856)       | -         |
| Security costs                           | -               | (12 690)  |
| Special audits                           | (642 985)       | -         |
| Trip to Botswana                         | (14 025)        | -         |
| Unclaimed money written back             | 1 950 094       | 162 506   |
| Unclaimed monies-tourism                 | -               | 19 871    |
| Vat claim rejected                       |                 | (26 600)  |
|  | 2 754 257       | (156 839) |

|  | 2009   | 2008   |
|--|--|--|
| 15. CASH GENERATED/(UTILISED) BY OPERATIONS  | N\$  | N\$  |
| Net operating profit before interest and transfers   | 2 848 855                                      | 13 422 762   |
| Adjustments for:   |  |  |
| <ul> <li>Adjustments to appropriation account</li> <li>Transfer to Funds</li> </ul>  | 2 754 257<br>1 934 000                         | (156 839)<br>(26 038 036)                          |
| OPERATING SURPLUS/(DEFICIT) BEFORE CHANGES IN WORKING CAPITAL  | 7 537 112                                      | (12 772 113)                                       |
| CHANGES IN WORKING CAPITAL   |  |  |
| Increase in trade and other receivables<br>(Increase)/Decrease in inventories<br>Increase/(Decrease) in trade and other payables<br>Decrease in deposits | (945 251)<br>(45 073)<br>4 666 724<br>(33 777) | (1 202 267)<br>2 339 809<br>(660 685)<br>(479 201) |
|  | 3 642 623                                      | (2 344)  |
| CASH GENERATED/(UTILISED) BY OPERATIONS  | 11 179 735                                     | (12 774 457)                                       |