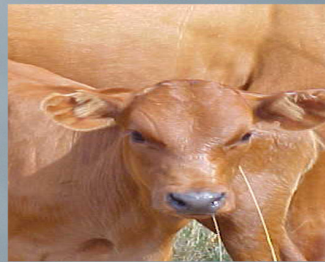




REPUBLIC OF NAMIBIA



**REPORT OF THE AUDITOR-GENERAL ON THE ACCOUNTS OF THE**  
**VILLAGE COUNCIL OF LEONARDVILLE**  
**FOR THE FINANCIAL YEAR ENDED 30 JUNE 2009**

Published by authority

Price (Vat excluded) N\$ 26.73  
Report no 909

**REPUBLIC OF NAMIBIA**



**TO THE HONOURABLE SPEAKER OF THE NATIONAL ASSEMBLY**

I have the honour to submit herewith my report on the accounts of the Village Council of Leonardville for the financial year ended 30 June 2009, in terms of Article 127(2) of the Namibian Constitution. The report is transmitted to the Honourable Minister of Finance in terms of Section 27(1) of the State Finance Act, 1991, (Act 31 of 1991) to be laid upon the Table of the National Assembly in terms of Section 27(4) of the Act.

**WINDHOEK, January 2011**

**JUNIAS ETUNA KANDJEKE  
AUDITOR-GENERAL**

**REPORT OF THE AUDITOR-GENERAL ON THE ACCOUNTS OF THE  
VILLAGE COUNCIL OF LEONARDVILLE  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2009**

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**1. INTRODUCTION**

The accounts of the Village Council of Leonardville for the year ended 30 June 2009 are being reported on in accordance with the provisions set out in the State Finance Act, 1991 ( Act 31 of 1991) and the Local Authorities Act, 1992 ( Act 23 of 1992).

The firm NC Tromp Chartered Accountants of Windhoek has been appointed in terms of Section 26 (2) of the State Finance Act, 1991, to audit the accounts of the Municipality on behalf of the Auditor-General and under his supervision.

Figures in the report are rounded off to the nearest Namibian Dollar

**2. FINANCIAL STATEMENTS**

The Council's financial statements were submitted to the Auditor-General by the Accounting Officer in compliance with Section 87 (1) of the Local Authorities Act, 1992, **except that the financial statements were only signed on 12 October 2009 instead of three months after year-end.** The audited financial statements are in agreement with the general ledger and are filed in the office of the Auditor-General. The abridged balance sheet at Annexure A is a true reflection of the original signed by the Accounting Officer.

The financial statements also include:

Annexure B: Abridged income statement

Annexure C: Cash flow statement

Annexure D: Notes to the financial statements

**3. SCOPE OF THE AUDIT**

*Management's responsibility for the financial statements*

The Accounting Officer of the Village Council is responsible for the preparation and fair presentation of these financial statements and for ensuring the regularity of the financial transactions. This responsibility includes designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error, selecting and applying appropriate accounting policies, and making accounting estimates that are reasonable in the circumstances.

*Auditor's responsibility*

It is the responsibility of the Auditor-General to form an independent opinion, based on the audit, on those statements and on the regularity of the financial transactions included in them and to report his opinion to the National Assembly. The said firm conducted the audit in accordance with International Standards on Auditing. Those standards require that the firm comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including an assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

#### **4. AUDIT OBSERVATION AND COMMENTS**

The preparation of the financial statements is contracted out as the council is currently not equipped to perform this duty. This makes it difficult to explain some of the entries and the consultants were not available for comments. The journal entries are not properly explained and therefore makes the audit process difficult.

##### **4.2 Trade and other receivables**

The average collection period of trade receivables is 245 days (2008: 232 days). As previously reported, Council should attend to the arrears as a matter of urgency.

The Municipality's records reflect a bad debt provision of N\$ 200 000 (2008: N\$ 200 000), which in the opinion of the auditors is inadequate. Based on an average collection period, they are of the opinion that the debtors provision is understated by at least N\$ 825 951 (2008: N\$ 592 562).

##### **4.3 Distribution results of water and electricity**

Accurate statistics regarding the purchase and distribution of water and electricity units are not available. Furthermore, the Municipality did not perform a monthly reconciliation of distribution losses/surpluses, and as a result also did not follow up variances.

##### **4.4 Inventories**

The auditors did not observe the counting of the livestock on 30 June 2009, as they were not appointed at that stage. There were no alternative practical audit procedures that they could perform to confirm the existence of the inventories on hand at year-end.

The total livestock on hand at the previous year-end amounted to N\$ 233 819. During the year under review, livestock to the amount of N\$ 60 522 was sold. Stock on hand at year-end was valued at N\$ 60 522. This leaves an unexplained difference of N\$ 108 503.

##### **4.5 Trade and other payables**

No creditors reconciliation are performed by the Council, thus the trade and other payables with balances to the amount of N\$ 1 975 327 could not be verified by the auditors. Council should start performing creditors reconciliations as a matter of urgency.

##### **4.6 Loans in arrears**

External Government loans are, as in previous years, not repaid but the repayments are provided for as arrear loan instalments and are disclosed as a creditor.

##### **4.7 Investments**

The total investments of the Council amounts to N\$ 2 524 656 (2008: N\$ 2 010 318). The auditors could however only verify an amount of N\$ 484 419 (2008: N\$ 444 037). The difference of N\$ 2 040 237 (2008: N\$ 1 566 281) is reported as unknown investments.

#### **5. ACKNOWLEDGEMENT**

The assistance and co-operation by the staff of the Village Council during the audit is appreciated.

## 6. FINANCIAL RESULTS

The results of the operations of, and transactions on the Revenue account for the year were as follows:

	Revenue	Expenditure	Surplus/ (Deficit)	Balance
	N\$	N\$	N\$	N\$
Accumulated surplus on 01/07/2008				576 418
General accounts				
- Non-profitable	*2 027 379	1 594 346	433 033	
- Self-supporting	387 119	262 823	124 296	
Trade accounts				
- Water	704 667	499 241	205 426	
- Electricity	550 768	395 177	155 591	
Surplus for the year	3 669 933	2 751 587	918 346	918 346
Adjustments and utilisations (Note 9 Annexure D)				1 494 764
				216 335
Accumulated surplus on 30/06/2009				<b>1 711 099</b>

\* Includes a subsidy from Government of N\$ 450 000 credited to general administration, N\$ 650 000 for parks and gardens and a N\$ 100 000 for cemetery.

## 7. CURRENT BANK ACCOUNT

The account closed with a favourable cash-book balance of N\$ 219 730 (2008: Favourable N\$ 97 790). Outstanding cheques for the 2008/09 financial year amounted to N\$ 84 382 (2008: N\$ 314 353).

## 8. INVESTMENTS

The investments as at 30 June were as follows:

Institution	2009	2008
	N\$	N\$
Investment in Standard Bank Cash Plus Fund account	484 419	444 037
Investments – Unknown	2 040 237	1 566 281

The total investments, according to the balance sheet of the Council, amounts to N\$ 2 524 656 (2008: N\$ 2 010 318). The auditors could however only verify an amount of N\$ 484 419 (2008: N\$ 444 037). The difference of N\$ 2 040 237 (2008: N\$ 1 566 281) is therefore reported as unknown investments

The investments were allocated as follows:

<b>Allocation</b>	<b>2009</b>	<b>2008</b>
	N\$	N\$
Capital	238 217	723 497
Revenue Account	1 900 041	964 570
Housing fund	224 918	173 276
Capital Development Fund	161 480	148 975
	<b>2 524 656</b>	<b>2 010 318</b>

## 9. FUND ACCOUNTS

The position of the Funds and accounts at year-end was as shown in note 7 in Annexure D.

## 10. TRADE ACCOUNTS

### 10.1 The results of water and electricity operations were as follows:

	<b>Electricity</b>		<b>Water</b>	
	<b>2009</b>	<b>2008</b>	<b>2009</b>	<b>2008</b>
	N\$	N\$	N\$	N\$
Sales	545 403	445 667	704 607	632 191
Cost of bulk purchases	(334 134)	(335 129)	(422 908)	(420 746)
Gross profit	211 269	110 538	281 699	211 445
Net expenditure	(61 043)	(62 607)	(76 333)	(75 264)
<b>Profit trade</b>	<b>150 226</b>	<b>47 931</b>	<b>205 366</b>	<b>136 181</b>
Other revenue/(expenses)	5 365	4 225	60	401
<b>Net profit</b>	<b>155 591</b>	<b>52 156</b>	<b>205 426</b>	<b>136 582</b>
Gross profit percentages on bulk purchases	63.2%	32.9%	66.6%	50.2%
Net profit percentage on bulk purchases	46.6%	15.6%	48.6%	32.5%

### 10.2 Water distribution results, in cubic meters

As reported previously, no accurate statistics have been kept to determine the distribution results of the water and electricity accounts. Council is advised to implement such control measures as a matter of urgency.

## 11. SELF SUPPORTING SERVICES

### 11.1 The result for the year under review is as follows:

	<b>Income 2009</b>	<b>Expenses 2009</b>	<b>Surplus/ (deficit) 2009</b>	<b>Surplus/ (deficit) 2008</b>
	N\$	N\$	N\$	N\$
Townlands	89 401	49 330	40 071	269 700
Housing	6 943	14 344	(7 401)	(13 725)
Cleansing services	127 352	68 489	58 863	46 897
Sewerage services	163 423	130 660	32 763	(33 193)
	<b>387 119</b>	<b>262 823</b>	<b>124 296</b>	<b>269 679</b>

Although the housing shows an improvement, the service is still not self-supportive.

**12. FRUITLESS, UNAUTHORIZED OR AVOIDABLE EXPENDITURE**

No fruitless, unauthorized or avoidable expenditure was revealed during the year under review.

**13. SUSPENSE ACCOUNTS**

Suspense accounts are cleared on a regular basis.

**14. IRREGULARITIES AND LOSSES**

No irregularities or losses due to thefts, fire and accidents were revealed during the year under review.

**15. CAPITAL PROJECTS**

Nature of projects/acquisitions	Financed by		Total expenditure 2009	Total expenditure 2008
	General capital	Revenue		
		N\$	N\$	N\$
Roads and street works	-	261 163	261 163	321 738
Community Hall	-	-	-	1 140 000
Computer equipment	-	-	-	-
Parks and recreation	485 280	-	485 280	-
Mazda	-	204 932	204 932	-
	485 280	<b>466 095</b>	<b>951 375</b>	<b>1 461 738</b>

**16. BURSARIES**

No bursaries were granted during the year under review.

**17. CONTRIBUTIONS, GRANTS AND FINANCIAL AID FROM GOVERNMENT**

Nature	Vote	2009	2008
		N\$	N\$
Contribution from	General administration	450 000	-
Central Government	Cemetery	100 000	-
	Parks and gardens	650 000	-

**18. COMPENSATION PAYMENTS**

No compensation payments were made during the year under review.

**19. VISITS TO FOREIGN COUNTRIES**

No visits to foreign countries were undertaken by the staff of the Village Council.

**20. CLAIMS AGAINST THE LOCAL AUTHORITY**

There were no claims against the Local Authority.

**21. GIFTS/DONATIONS BY THE LOCAL AUTHORITY**

There were no gifts or donations made during the year under review.

**22. TRANSFER OF PROPERTY**

**22.1** There were no transfers of property to the Local Authority.

22.2 There were no transfers of property by the Local Authority to others.

### 23. TRADE AND OTHER RECEIVABLES/ PAYABLES

#### 23.1 Trade and other receivables at 30 June were:

	2009	2008
	N\$	N\$
Services, rates and taxes	1 359 443	1 068 933
Housing - advances	612 483	654 773
VAT	340 572	238 194
	2 312 498	1 961 900
Provision for bad debts	(200 000)	(200 000)
<b>Total</b>	<b>2 112 498</b>	<b>1 761 900</b>

The average collection period of trade receivables is 245 days (2008: 232 days). As previously reported, Council should attend to the arrears as a matter of urgency.

The Municipality's records reflect a bad debt provision of N\$ 200 000 (2008: N\$ 200 000), which in the opinion of the auditors is inadequate. Based on an average collection period, they are of the opinion that the debtors provision is understated by at least N\$ 825 951.

#### 23.2 Trade and other payables at 30 June were:

	2009	2008
	N\$	N\$
Accrued expenses	856 731	789 236
Transfer fees	7 936	7 936
Consumer deposits	2 540	2 790
Provision for leave pay	62 435	62 435
Loan instalments in arrears	1 045 685	964 974
<b>Totals</b>	<b>1 975 327</b>	<b>1 827 371</b>

No creditors reconciliation are performed by the Council, thus the creditors balance and unrecorded liabilities could not be verified by the auditors. Council should start performing creditors reconciliations as a matter of urgency.

### 24. ASSESSMENT RATES

	2009	2008
	N\$	N\$
The proceeds from assessment rates were	229 898	153 610
Tariffs per N\$1 valuation per annum		
- Land	0.25000	0.25000
- Improvements Residential	0.04000	0.04000
Business	0.07500	0.07500

### 25. LOANS

#### 25.1 External loans

	2009	2008
	N\$	N\$
The Government of Namibia	653 680	689 671
	<b>653 680</b>	<b>689 671</b>



External Government loans are, as in previous years, not repaid but the repayments are provided for as arrear loan instalments. (See paragraph 23.2)

#### **25.2 Loans written off**

No loans were written off by the Council.

#### **26. SALE OF ERVEN**

There were no erven sold during the year.

#### **27. LOCAL AUTHORITY PROPERTY SOLD ON AN INSTALMENT BASIS**

No erven were sold on an installment basis for the year under review.

#### **28. TARIFF ADJUSTMENTS**

Tariff adjustments were duly approved and promulgated in the Government Gazette. These adjustments were only published on 3 November 2008 and were thus only implemented at that date.

#### **29. APPROVALS**

##### **29.1 Excess on approved budget**

All budget excesses were approved.

##### **29.2 Internal loans**

There were no new internal loans required during the years under review.

##### **29.3 Revenue written off**

No debtors accounts were written off during the financial year (2008: Nil).

#### **30. INVENTORY AND EQUIPMENT**

##### **30.1 Motor vehicle and values thereof:**

No asset register was available for audit purposes, thus this information was not available.

##### **30.2 Inventory**

The total livestock on hand at year-end the previous year were adjusted to a figure of N\$ 233 819. During the year under review total sales of livestock amounted to N\$ 60 522 and was credited to the vote for Townlands. Livestock on hand as at 30 June 2009 were adjusted to an amount of N\$ 64 794 which leaves an unexplained difference of N\$ 108 503. All the livestock were sold after year end.

#### **31. SPECIAL INVESTIGATIONS**

All special investigations were completed and reported upon.

#### **32. GENERAL**

Proper segregation of duties is not possible due to the small number of staff employed. While increased management involvement does reduce risks, it causes the risk that management and Council override existing controls, a potentially dangerous practice, which Council should vigilantly guard against.

#### **33. FORMAL AND INFORMAL QUERIES**

Formal queries are embodied in this report. Informal queries were raised with the Town Clerk. Audit differences and other comments are addressed in paragraph 4 of this report.

### **34. QUALIFIED AUDIT OPINION**

The accounts of the Village Council of Leonardville for the financial year end 30 June 2009, summarised in Annexures A to D, were audited by me in terms of Section 85 of the Local Authorities Act, 1992, read with Section 25 (1) (b) of the State Finance Act, 1991.

A qualified audit opinion is being expressed due to the following reasons:

- Provision for bad debts is understated by N\$ 825 951.
- Trade and other payables to the amount of N\$ 1 975 327 could not be verified due to a lack of reconciliations.
- Unknown investments amounted to N\$ 2 040 237.
- Unexplained difference of N\$ 108 503 on livestock.

Except for the effects of any adjustments which might have been necessary as referred to above, in my opinion, these financial statements fairly present the financial position of the Town Council at 30 June 2009, and the results of operations and cash flows for the year then ended in accordance with generally accepted accounting practice.

**WINDHOEK, January 2011**

**JUNIES ETUNA KANDJEKE  
AUDITOR-GENERAL**

## THE VILLAGE COUNCIL OF LEONARDVILLE

## BALANCE SHEET AS AT 30 JUNE

	<b>Notes</b>	<b>2009</b>	<b>2008</b>
		N\$	N\$
<b>ASSETS</b>			
<b>Non-current assets</b>			
Property, plant and equipment	2	8 436 879	7 358 869
Investments	3	5 912 223	5 348 551
		2 524 656	2 010 318
<b>Current assets</b>			
Trade and other receivables	4	2 398 868	2 093 992
Livestock		2 112 498	1 761 900
Bank and cash	10	64 794	233 819
		221 576	98 273
<b>TOTAL ASSETS</b>		<b>10 835 747</b>	<b>9 452 861</b>
<b>FUNDS AND LIABILITIES</b>			
<b>Funds and reserves</b>			
Capital outlay	5	8 206 740	6 935 819
Funds and accounts	7	5 496 760	5 382 377
		2 709 980	1 553 442
<b>Non-current liabilities</b>			
Long-term liabilities	6	653 680	689 671
<b>Current liabilities</b>			
Trade and other payables	8	1 975 327	1 827 371
<b>TOTAL FUNDS AND LIABILITIES</b>		<b>10 835 747</b>	<b>9 452 861</b>

**THE VILLAGE COUNCIL OF LEONARDVILLE**  
**INCOME STATEMENT FOR THE YEAR ENDED 30 JUNE**

	<b>2009</b>	<b>2008</b>
	N\$	N\$
INCOME	3 391 688	2 211 884
EXPENDITURE	(2 751 587)	(2 596 630)
NET OPERATING DEFICIT	640 101	(384 746)
INVESTMENT INCOME EARNED FOR REVENUE ACCOUNTS	278 245	359 779
NET DEFICIT FOR THE YEAR	918 346	(24 967)
APPROPRIATION ACCOUNT - ADJUSTMENTS	216 335	(755 277)
	1 134 681	(780 244)
REVENUE ACCOUNT - Beginning of the year	576 418	1 356 662
REVENUE ACCOUNT - End of the year	<b>1 711 099</b>	<b>576 418</b>

## THE VILLAGE COUNCIL OF LEONARDVILLE

## CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE

	Note	2009 N\$	2008 N\$
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>			
Cash receipts from customers		3 391 688	2 211 884
Cash paid to suppliers		(2 568 869)	(3 188 995)
Cash generated/(utilized) by operations	11	822 819	(977 111)
Interest received		278 245	359 779
Increase in Fund accounts		21 857	840 342
Increase in Capital outlay		114 383	2 114 632
Net cash flow from operating activities		1 237 304	2 337 642
<b>CASH FLOW FROM INVESTING ACTIVITIES</b>			
- Net capital expenditure		(563 672)	(1 164 026)
- (Increase) in investments		(514 338)	(942 384)
		(1 078 010)	(2 106 410)
<b>CASH FLOW FROM FINANCING ACTIVITIES</b>			
(Decrease) in long-term liabilities		(35 991)	(182 651)
<b>NET INCREASE IN CASH AND CASH EQUIVALENTS</b>		123 303	48 581
<b>CASH AND CASH EQUIVALENTS</b>			
- BEGINNING OF THE YEAR		98 273	49 692
<b>CASH AND CASH EQUIVALENTS</b>		<b>221 576</b>	<b>98 273</b>
- END OF THE YEAR		<b>221 576</b>	<b>98 273</b>

## THE VILLAGE COUNCIL OF LEONARDVILLE

## NOTES TO THE ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE

**1. ACCOUNTING POLICIES****1.1 Introduction**

The annual financial statements set out in Annexures A to C were prepared on the historical cost basis and incorporate the following principal accounting policies, which are consistent in all material aspects with those applied in the previous year.

**1.2 Property, plant and equipment**

Property, plant and equipment are stated at cost or valuation where assets have been acquired by grant or by donation, less depreciation written off over the expected useful lives as determined by the Council from time to time. Property, plant and equipment acquired with loan funds are not depreciated until the loan is repaid, unless the expected lifetime of the asset is less than the repayment period of the loan in which case depreciation is calculated on the shortfall.

**1.3 Internal Funds**

The following Funds were created by the Town Council:

**1.3.1 Housing Fund**

The purpose of this Fund is to provide for housing loans. Income to this Fund is transferred from the general income account, external loans from Government and interest on investments and loans.

**1.3.2 Capital Reserve Fund**

This Fund was created to make provision for unforeseen expenditures as approved by the Council.

**2. PROPERTY, PLANT AND EQUIPMENT**

	<b>2009</b>	<b>2008</b>
	N\$	N\$
Loan assets	835 396	895 717
Income assets	3 448 840	3 309 880
General capital assets	1 627 987	1 142 954
	<b>5 912 223</b>	<b>5 348 551</b>

**3. INVESTMENTS**

Unknown	2 040 237	1 566 281
Standard Bank	484 419	444 037
	<b>2 524 656</b>	<b>2 010 318</b>

## THE VILLAGE COUNCIL OF LEONARDVILLE

NOTES TO THE ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE  
(continued)

## INVESTMENTS (continue)

	<b>2009</b>	<b>2008</b>
	N\$	N\$
ALLOCATED AS FOLLOWS		
Capital	238 217	723 497
Capital Reserve Fund	161 480	148 975
Housing Fund	224 918	173 276
Revenue Account	1 900 041	964 570
	<b>2 524 656</b>	<b>2 010 318</b>
<b>4. TRADE AND OTHER RECEIVABLES</b>		
Consumers	1 359 443	1 068 933
Advances - Housing Fund	612 483	654 773
VAT	340 572	238 194
	2 312 498	1 961 900
Provision for bad debts	(200 000)	(200 000)
	<b>2 112 498</b>	<b>1 761 900</b>
<b>5. CAPITAL OUTLAY</b>		
Loans redeemed	181 716	206 046
Revenue contributions	3 448 840	3 309 880
General Capital contributions	1 866 204	1 866 451
	<b>5 496 760</b>	<b>5 382 377</b>
<b>6. LONG-TERM LIABILITIES</b>		
The Government of Namibia	<b>653 680</b>	<b>689 671</b>

## THE VILLAGE COUNCIL OF LEONARDVILLE

NOTES TO THE ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE  
(continued)

	<b>2009</b>	<b>2008</b>
	N\$	N\$
<b>7. FUND ACCOUNTS</b>		
Capital Development Fund	161 480	148 975
Revenue account kept in compliance with Section 86(1) of the Local Authorities Act, 1002.	1 711 099	576 418
Housing Fund	837 401	828 049
	<b>2 709 980</b>	<b>1 553 442</b>
<b>8. TRADE AND OTHER PAYABLES</b>		
Trade payables	856 731	789 236
Transfer fees	7 936	7 936
Provision for leave pay	62 435	62 435
Loan instalments in arrears	1 045 685	964 974
Consumer deposits	2 540	2 790
	<b>1 975 327</b>	<b>1 827 371</b>
<b>9. ADJUSTMENTS TO APPROPRIATION ACCOUNT</b>		
Stock not provided for	-	233 819
Previous year adjustments	216 335	(920 603)
Creditors	-	81 507
Increase in provision for bad debts	-	(150 000)
	<b>216 335</b>	<b>(755 277)</b>
<b>10 CASH AND BANK BALANCES</b>		
Current account	219 730	97 790
Petty cash	1 846	483
	<b>221 576</b>	<b>98 273</b>



## THE VILLAGE COUNCIL OF LEONARDVILLE

NOTES TO THE ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE  
(continued)

	<b>2009</b>	<b>2008</b>
	N\$	N\$
<b>11. CASH GENERATED/(UTILISED) BY OPERATIONS</b>		
Net operating profit/(loss) per income statement	640 101	(384 746)
Adjustments for:		
- Adjustments to appropriation account	216 335	(755 277)
	<u>856 436</u>	<u>(1 140 023)</u>
Changes in working capital		
(Increase) in trade and other receivables	(350 598)	(522 647)
(Increase)/decrease in stock	169 025	(233 819)
Increase in trade and other payables	147 956	919 378
	<u>(33 617)</u>	<u>162 912</u>
<b>Cash generated/(utilized) by operations</b>	<b><u>822 819</u></b>	<b><u>(977 111)</u></b>