



**REPUBLIC OF NAMIBIA**



**REPORT OF THE AUDITOR-GENERAL ON THE ACCOUNTS OF THE**

# **REGIONAL COUNCIL FOR THE HARDAP REGION**

**FOR THE FINANCIAL YEARS ENDED 31 MARCH 2012 AND 2013**

Published by authority

Price (Vat excluded) N\$ 34.00  
Report no: 24/2015

**REPUBLIC OF NAMIBIA**



**TO THE HONOURABLE SPEAKER OF THE NATIONAL ASSEMBLY**

I have the honour to submit herewith my report on the accounts of the Regional Council for the Hardap region for the financial years ended 31 March 2012 and 2013, in terms of Article 127(2) of the Namibian Constitution. The report is transmitted to the Honourable Minister of Finance in terms of Section 27(1) of the State Finance Act, 1991, (Act 31 of 1991) to be laid upon the Table of the National Assembly in terms of Section 27(4) of the Act.

**WINDHOEK, May 2015**

**JUNIAS ETUNA KANDJEKE  
AUDITOR-GENERAL**

**REPORT OF THE AUDITOR-GENERAL ON THE  
ACCOUNTS OF THE REGIONAL COUNCIL OF THE HARDAP REGION  
FOR THE FINANCIAL YEARS ENDED 31 MARCH 2012 AND 2013**

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## **1. INTRODUCTION**

This report on the accounts of the Hardap Regional Council for the financial years ended 31 March 2012 and 2013 is presented to the National Assembly in accordance with the terms of Article 127(2) of the Constitution of the Republic of Namibia and provisions set out in the State Finance Act, 1991 (Act 31 of 1991), as amended.

Figures in the report are rounded off to the nearest Namibia dollar. Deficits are indicated in brackets.

### **1.1 Report on the Financial Statements**

The regional Council 's financial statements were submitted to the Auditor-General by the Accounting Officer in compliance with Section 40 (1) of the Regional Council's Act 1992, **Except that 2012 financial statements were only submitted on 23 September 2013 instead of three months after the end of the financial year as stipulated in the Act.** I have audited the accompanying financial statements of Hardap Regional Council for the years ended 31 March 2012 and 2013.

The abridged balance sheet, supplied by the Accounting Officer is attached as Annexure A.

The financial Statement also included:

- Annexure B: Statements of income and expenditure;
- Annexure C: Cash flow statements; and
- Annexure D: Notes to the financial statements.

## **2. MANAGEMENT'S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Section 40 (1) of the Regional Council's Act, Act 22 of 1992, read with Section 12 & 13 of the State Finance Act, Act 31 of 1991 and for such internal control as management determines it necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

## **3. AUDITOR'S RESPONSIBILITY**

My responsibility is to express an opinion on these financial statements based on the audit. I conducted the audit in accordance with International Standards for Supreme Audit Institutions. These standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

## **Powers and duties**

Section 25(1) (c) of the State Finance Act, 1991, provides that the Auditor-General should satisfy himself that:

- (a) All reasonable precautions have been taken to ensure that all monies due to the State are collected, and that the laws relating to the collection of such monies have been complied with;
- (b) All reasonable precautions have been taken to safeguard the receipt, custody and issue of and accounting for, the State's assets, such as stores, equipment, securities and movable goods; and
- (c) The expenditure has taken place under proper authority and is supported by adequate vouchers or other proof.

In addition, Section 26(1) (b) (iv) of the State Finance Act, 1991, empowers the Auditor-General to investigate and report on the economy, efficiency and effectiveness of the use of the State's resources.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.

An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for the audit opinion.

## **4. AUDIT OBSERVATION AND FINDINGS**

### **General expenditure and delegated functions**

#### **2011/2012**

At the time of the audit, it was observed that payment vouchers for general expenditure and delegated functions amounting to N\$ 347 815 were not provided for audit purposes.

#### **4.2. Subsistence and Travelling allowance**

Payment vouchers for subsistence and travelling allowance for the value of N\$ 65 052 were not provided for audit purposes.

**2012/2013**

**4.3.General expenditure and delegated functions**

**None-submission of payment vouchers**

At the time of the audit, it was observed that payment vouchers for general expenditure and delegated functions amounting to N\$ 297 446 were not submitted for audit purposes; therefore, important audit tests could not be confirmed.

**Recommendations**

**It is recommended that transactions should be properly recorded and management checks should be done to avoid misstatement, it is further recommended that all the payment vouchers should be filed properly and made available for audit purposes.**

**5. Accounts payable**

**2011/2012**

It was observed that closing balances for accounts payable were not properly carried forward to the next financial year 01/04/2012, therefore an unexplained difference of N\$ 207 805 was noted.

**Recommendations**

**The Council should ensure that closing balances are properly reconciled and carried forward to the next financial year.**

**6. Inventory**

For the financial years under review, it was observed that the Council did not prepare the inventory report for consumable items at the end of the financial year and disclosed it in the financial statements.

**Recommendation**

**It is strongly recommended that the Council should ensure that the value for consumable items is disclosed in the financial statements as inventory.**

**7. Fixed assets and capital projects**

**2011/2012**

**7.1 Fixed asset register (FAR) and insurance contract.**

At the time of the audit, the auditors were not provided with fixed assets register to ascertain themselves with amounts disclosed in the annual financial statements. In the absence of the FAR re-performance of depreciation could not be carried as there was no depreciation breakdown for each category of assets. Furthermore in the absence of FAR, it was impossible to perform physical inspection because asset location and specification could not be determined.

It was further observed that insurance contracts were not provided; therefore certain tests could not be performed.

#### **Recommendation**

**The Council is recommended to prepare a fixed asset register (FAR). The Council is further recommended to take out insurance for all the assets belonging to the Council.**

#### **7.2 Additions for capital projects**

Payment vouchers amounting to N\$ 735 925 were not made available at the time of the audit.

#### **Recommendation**

**It is recommended that the Council should provide all the requested documentations to the auditors to satisfy themselves that funds allocated to the Council were used for the purpose intend for.**

#### **8 VAT returns**

It was observed that VAT returns to the value of N\$ 871 524 for (2012) and N\$ 1 131 787 (2013) financial years were submitted and notices of assessment from the Ministry of finance were not provided to verify the correctness of these returns.

#### **5. ACKNOWLEDGEMENT**

The courtesy and assistance extended to the Auditor-General and his staff members by the Regional Council's staff during the audit are appreciated.

#### **6. BASIS FOR QUALIFIED AUDIT OPINION**

*Audit opinion has been qualified due to the following:*

- The Council did not prepare the inventory reports for consumable items at the end of the financial year and disclose it in the financial statements.
- It was observed that VAT returns to the value of N\$ 871 524 (2012) and N\$ 1 131 787 (2013) financial years were submitted and notices of assessment from the Ministry of finance were not provided to verify these returns.
- Fixed asset register was not provided for audit purposes.

## **7. QUALIFIED AUDIT OPINION**

The accounts of the Regional Council of the Hardap region for the financial years ended 31 March 2012 and 2013 have been audited in terms of Section 38 of the Regional Councils Act, 1992 (Act,22 of 1992) and Section 25 (1)(b) of the State Finance Act, 1991 (Act31 of 1991).

Except for the above-mentioned matters, the preceding in paragraph my opinion, the accounts fairly present the financial position of the Regional Council of the Hardap region for the years ended 31 March 2012 and 2013 and the results of its operations and cash flow for the years then ended.

**WINDHOEK, May 2015**

**JUNIAS ETUNA KANDJEKE  
AUDITOR-GENERAL**

## REGIONAL COUNCIL OF HARDAP REGION

## BALANCE SHEETS AS AT 31 MARCH

	Note	2013 N\$	2012 N\$	2011 N\$
<b>ASSETS</b>				
<b>Non-current assets</b>		<b>22 170 452</b>	<b>19 480 638</b>	<b>17 336 166</b>
Property, plant and equipment	4	21 569 606	18 879 792	16 735 320
Investments	10	600 846	600 846	600 846
<b>Current assets</b>		<b>15 223 615</b>	<b>14 132 940</b>	<b>14 240 022</b>
Accounts receivable	6	3 625 913	2 342 361	564 833
Cash and cash equivalents	7	11 597 702	11 790 579	13 675 189
<b>Total</b>		<b>37 394 067</b>	<b>33 613 578</b>	<b>31 576 188</b>
<b>EQUITY AND LIABILITIES</b>				
<b>Funds</b>		<b>37 315 595</b>	<b>33 097 812</b>	<b>31 108 323</b>
Capital Development Funds	9	21 237 539	18 737 539	18 737 539
Accumulated funds	9	16 078 056	14 360 273	12 370 784
<b>LIABILITIES</b>				
<b>Current liabilities</b>		<b>467 865</b>	<b>515 766</b>	<b>467 865</b>
Trade and other payables	8	78 472	515 766	166 727
Bank overdraft		-	-	301 138
<b>TOTAL EQUITY AND LIABILITIES</b>		<b>37 394 067</b>	<b>33 613 578</b>	<b>31 576 188</b>



## REGIONAL COUNCIL OF THE HARDAP REGION

## ABRIGED INCOME STATEMENTS FOR THE YEARS ENDED 31 MARCH

	Notes	2013	2012	2011
		N\$	N\$	N\$
Income	12	26 537 145	23 033 280	21 710 959
Expenditure	13	(25 945 620)	(24 288 774)	(21 105 948)
<b>Operating surplus/(loss) before investment income and finance costs</b>		<b>591 525</b>	<b>(1 250 494)</b>	<b>605 011</b>
Interest		234 231	592 961	417 048
Other income		120 021	321 611	1 147 202
<b>Net surplus (Loss) for the year</b>		<b>941 199</b>	<b>(335 922)</b>	<b>2 169 261</b>
Delegated Income		776 584	2 325 411	(356 787)
<b>Net surplus/(loss) for the year</b>		<b>1 717 783</b>	<b>(1 989 489)</b>	<b>1 812 474</b>
<b>Accumulated funds</b>				
<b>~at the beginning of the year</b>		<b>14 360 273</b>	<b>12 370 784</b>	<b>10 558 310</b>
<b>~at the end of the year</b>		<b>16 078 056</b>	<b>14 360 273</b>	<b>12 370 784</b>

## REGIONAL COUNCIL OF THE HARDAP REGION

## CASH FLOW STATEMENT FOR THE YEARS ENDED 31 MARCH 2012 AND 2013

		<b>2013</b>	<b>2012</b>	<b>2011</b>
		N\$	N\$	N\$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
Cash (used in) generated from operations	11	20 058	168 299	4 222 587
Interest income		234 231	592 961	417 049
Finance costs		(4 578)	-	-
<b>NET CASH FROM OPERATING ACTIVITIES</b>		<b>249 711</b>	<b>761 260</b>	<b>4 639 636</b>
<b>CASH FLOW FROM INVESTING ACTIVITIES</b>				
Purchase of property, plant and equipment		(2 942 588)	(2 344 732)	(535 438)
<b>NET CASH FROM INVESTING ACTIVITIES</b>		<b>(2 942 588)</b>	<b>(2 344 732)</b>	<b>(535 438)</b>
<b>CASH FLOW FROM FINANCING ACTIVITIES</b>				
Capital Development Funds		2 500 000	-	6000 000
<b>CAPITAL DEVELOPMENT FUNDS</b>		<b>2 500 000</b>	<b>-</b>	<b>6000 000</b>
<b>TOTAL CASH MOVEMENTS FOR THE PERIOD</b>				
		<b>(192 877)</b>	<b>(1 583 472)</b>	<b>10 104 198</b>
Cash at the beginning of the period		11 790 579	13 374 051	3 269 853
<b>TOTAL CASH AT END OF THE PERIOD</b>		<b>11 597 702</b>	<b>11 790 579</b>	<b>13 374 051</b>

## REGIONAL COUNCIL OF HARDAP REGION

NOTES TO THE FINANCIAL STATEMENTS AS AT 31 MARCH 2012 AND 2013

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**1. PRESENTATION OF ANNUAL FINANCIAL STATEMENTS**

The annual financial statements are compiled in accordance with the historical cost convention modified by the restatement of the financial instruments to fair value, except where otherwise stated.

The annual financial statements are prepared in line with the accrual concept. It should be noted, however, that income and expenditure in relation to delegated functions is accounted for during the year under review on a cash accounting basis, in line with the state Finance Act, 1992, and since all liabilities relating to the Delegated Funds remains with the relevant Ministries and all unexpended delegated funds are returned to the state account, it does not materially affect the Regional Council's financial statements.

The principal accounting policies of the Regional Council, which are set out below, have been consistent and comply with Namibian Statements of Generally Accepted Accounting Practices. The financial statements have been prepared in accordance with the requirements of the Namibian Regional Council's Act.

**1.1.Fixed assets and depreciation**

Fixed assets are stated at cost or at valuation where assets have been acquired by grant or donation, less depreciation written off over the expected useful lives as determined by the Regional Council from time to time. Fixed assets acquired with loan funds are not depreciated until the loan is repaid, unless the expected lifetime of the asset is less than the repayment period of the loan in which case depreciation is calculated on the shortfall.

Depreciation is calculated on the shortfall.

Buildings	50 years
Machinery and equipment	5 years
Motor vehicles	5 years
Office furniture and equipment	3 years
Computer equipment	3 years

Land and infrastructure assets are not depreciated.

Where the carrying amount of an asset is greater than its estimated recoverable amount, it is written down immediately to its recoverable amount.

Gains and losses on disposal of property, plant and equipment are determined by reference to their carrying amount and are taken into account in determining operating profit.

## **1.2. Inventories**

Inventories are measured at lower cost and net realizable value. The cost of inventories should comprise all costs of purchases, cost of convention and other costs incurred in bringing the inventories to their present location and condition.

**REGIONAL COUNCIL OF HARDAP REGION****NOTES TO THE FINANCIAL STATEMENTS AS AT 31 MARCH 2012 AND 2013 (continued)**

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**1.3. Trade receivables**

Trade and other receivables are carried at anticipated realizable value. An estimate is made for doubtful receivables based on a review of all outstanding amounts at year-end. Bad debts are written off during the year in which they are identified.

**1.4. Cash and cash equivalents**

Cash and cash equivalents comprise cash in hand and demand deposits and other short term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value. These are initially and subsequently recorded at fair value.

**2. REVENUE****2.1 Contributions, grants and financial aid from MRLGH and RD**

The Hardap Regional Council receives administrative grants from the Ministry of Regional and Local Government, Housing and Rural Development. These grants are for the day to day operations of the Regional Council.

**2.2 Rates and levies from local authorities**

The Hardap Regional Council as per Regional Council's Act of 1992, levies an amount equal to 5% of the rates levied on all ratable property in constituent local authority area's

**3. DELEGATED FUNCTIONS**

The Hardap Regional Council is currently performing the following functions as delegated by central governmental ministries, in accordance with the Decentralization Enabling Act, 2000 (Act 33 of 2000).

When under delegation, the Regional Council only acts as an agent for a particular line-Ministry, while the latter retains full control and overall responsibility to approve the related budget. After approval, the approved budget is transferred to the Regional Council via cash tranches.

## REGIONAL COUNCIL OF HARDAP REGION

## NOTES TO THE FINANCIAL STATEMENTS AS AT 31 MARCH 2012 AND 2013 (continued)

Line-Ministry	Delegated function	2013	2012	2011
<b>Revenue</b>		N\$	N\$	N\$
Ministry of Gender, Equality & Child Welfare	ECD	1 846 592	191 827	91 273
Ministry of Regional, Local Government, Housing and Rural Development	Traditional authorities	10 185	14 437	23 533
Ministry of Health and Social Welfare	IMCI	330 187	300 132	200 006
Ministry of Regional and Local Government, Housing and Rural Development	Micro Projects	21 999	31 521	19 474
Office of the Prime Minister	Independence Trust Fund	262	49 044	100 364
Ministry of Education	Education	2800 000		
Embassy of Spain	Spanish Duineveld	733 261	784 655	
Ministry of Regional and Local Government, Housing and Rural Development	Cash for Work	2 075 853	2 482 563	-
		<b>7 818 339</b>	<b>3 854 179</b>	<b>434 650</b>
<b>Expenses</b>				
Ministry of Gender, Equality & Child Welfare	ECD	(1 559 435)	(127 875)	(134 938)
Ministry of Regional and Local Government, Housing and Rural Development	Traditional Authorities	(116 241)	(37 884)	(43 674)
Office of the Prime Minister	Independence Trust Fund	(35 145)	(74 898)	(58 649)
Ministry of Regional and Local Government, Housing and Rural Development	Micro Projects	(321 306)	(587 833)	(208 813)
Ministry of Regional and Local Government, Housing and Rural Development	Hardap Emergency Fund	(-)	(26)	(10 899)
Embassy of Spain	Spanish Duineveld	(1 232 417)	(98 244)	
Ministry of Health and Social Welfare	IMCI	(332 537)	(300 285)	(211 127)
Ministry of Regional and Local Government, Housing and Rural Development	Cash for Work	(936 553)	(301 723)	(113 337)
		<b>(7 041 755)</b>	<b>(1 528 768)</b>	<b>(79 437)</b>
<b>TOTAL SURPLUS FOR THE PERIOD</b>		<b>776 584</b>	<b>2 325 411</b>	<b>(356 787)</b>

## REGIONAL COUNCIL OF HARDAP REGION

NOTES TO THE FINANCIAL STATEMENTS AS AT 31 MARCH 2012 AND 2013  
(continued)

## 4. PROPERTY, PLANT AND EQUIPMENT

	Assets under Construction	Land and Building	Machinery and Vehicles	Office furniture Equipment and Computers	Total
	N\$	N\$	N\$	N\$	N\$
<b>31 March 2013</b>					
Opening carrying amount	2 219 543	15 612 123	461 165	586 961	18 879 792
Additions	2 610 476	-	273 410	58 702	2 942 588
Transfers	-	-	-	-	-
Depreciation charge	-	-	(54 682)	(198 092)	(252 774)
<b>Closing carrying amount</b>	<b>4 830 019</b>	<b>15 612 123</b>	<b>679 893</b>	<b>447 571</b>	<b>21 569 606</b>
Cost	4 830 019	15 612 123	3 557 332	3 679 745	27 679 219
Capitalized WIP	-	-	-	-	-
Accumulated Depreciation	-	-	(2 877 439)	(3 232 174)	(6 109 613)
<b>Closing carrying amount</b>	<b>4 830 019</b>	<b>15 612 123</b>	<b>679 893</b>	<b>447 571</b>	<b>21 569 606</b>

## REGIONAL COUNCIL OF HARDAP REGION

NOTES TO THE FINANCIAL STATEMENTS AS AT 31 MARCH 2012 AND 2013  
(continued)

	<b>Assets under Construction</b>	<b>Land and Building</b>	<b>Machinery and Vehicles</b>	<b>Office furniture Equipment and Computers</b>	<b>Total</b>
	N\$	N\$	N\$	N\$	N\$
<b>31 March 2012</b>					
Opening carrying amount	82 078	15 612 123	461 165	579 954	16 735 320
Additions	2 137 465	-	-	207 267	2 344 732
Transfers	-	-	-	-	-
Depreciation charge	-	-	-	(200 260)	(200 260)
<b>Closing carrying amount</b>	<b>2 219 543</b>	<b>15 612 123</b>	<b>461 165</b>	<b>586 961</b>	<b>18 879 792</b>
Cost	2 219 543	15 612 123	3 283 922	3 621 043	24 736 631
Accumulated Depreciation	-	-	(2 822 757)	(3 034 082)	(5 856 839)
<b>Closing carrying amount</b>	<b>2 219 543</b>	<b>15 612 123</b>	<b>461 165</b>	<b>586 961</b>	<b>18 879 792</b>



## REGIONAL COUNCIL OF HARDAP REGION

## NOTES TO THE FINANCIAL STATEMENTS AS AT 31 MARCH 2012 AND 2013 (continued)

	2013	2012	2011
	N\$	N\$	N\$
<b>7. CASH AND CASH EQUIVALENTS</b>			
HRC Main Account	116 681	23 406	-
HRC Capital Current Account	4 250 536	5 096 447	10 018 978
HRC Settlement Build Together - Current	263 492	265 638	275 932
HRC Traditional Authority Current	207 977	303 646	329 305
HRC NACOMA Current Account	7 080	10 104	14 216
HRC Independence Fund	9 098	31 808	67 711
HRC Social Upliftment Fund	42 086	4 714	37 253
HRC Early Childhood Development Fund	416 477	129 649	62 812
HRC IMCI Fund	-	2 989	3 601
HRC Housing Fund	684 759	1 476 970	1 412 191
HRC Fleet Management Fund	31 211	75 068	11 872
HRC Micro Projects Account	530 556	649 999	854 155
HRC DBTP Receipt Account	114 328	64 218	47 889
FNB Cash for Work Pilot Program	4 015 547	2 840 672	532 180
HRC Revenue Account	737 518	142 329	6 638
HRC-Main Account First National Bank	-	1 127	-
HRC- Call Account First National Bank	-	2 000	-
HRC Spanish Duineveld Tourism	170 356	669 794	434
	<b>11 597 702</b>	<b>11 790 579</b>	<b>13 675 189</b>
<b>Bank overdraft</b>			
HRC main account	-	-	(301 138)
	<b>13 374 051</b>	<b>11 790 579</b>	<b>13 374 051</b>
<b>8. TRADE AND OTHER PAYABLES</b>			
Trade payables	78 472	515 766	166 727
	<b>78 472</b>	<b>515 766</b>	<b>166 727</b>
<b>9. ACCUMULATED FUNDS/ DISTRIBUTABLE RESERVES</b>			
Accumulated surplus	12 370 784	12 370 784	10 558 310
Development Capital Fund	21 237 539	18 737 539	18 737 539
Loss /surplus for the year	1 717 783	1 989 489	1 812 474
	<b>35 326 106</b>	<b>33 097 812</b>	<b>31 108 323</b>

**REGIONAL COUNCIL OF HARDAP REGION**

**NOTES TO THE FINANCIAL STATEMENTS AS AT 31 MARCH 2012 AND 2013 (continued)**

<b>10. INVESTMENT</b>	<b>2013</b>	<b>2012</b>	<b>2011</b>
	N\$	N\$	N\$
Bank	600 846	600 846	600 846
	<b>600 846</b>	<b>600 846</b>	<b>600 846</b>

**11. CASH (USED IN) GENERATED FROM OPERATIONS**

Loss/Surplus for the period	1 717 783	1 989 489	1 812 474
Adjusted for:			
Depreciation and amortisation	234 231	200 260	146 404
Interest received	(417 049)	(592 961)	(417 049)
Finance costs	(4 578)	-	-
<b>Operating (deficit) before changes in working in Capital</b>	<b>1 740 904</b>	<b>1 596 788</b>	<b>1 541 829</b>

**Changes in working capital:**

Trade and other receivables	(1 283 552)	(1 777 528)	2 790 484
Trade and other payables	(437 294)	349 039	(109 726)
	(1 720 846)	(1 428 489)	2 680 758

**Cash generated /(utilized ) by operations**

<b>20 058</b>	<b>168 299</b>	<b>4 222 587</b>
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**12. REVENUE**

5% Levy	-	59 135	82 188
Central Government grants	24 138 838	20 819 140	19 808 600
Electricity and water sales	2 300 480	2 028 399	1 627 507
Other income (Rental income, water sales)	97 827	89 686	55 909
Rates, charges and fees (Settlement areas)	-	89 686	136 755

**Total income**

<b>26 537 145</b>	<b>23 038 280</b>	<b>21 710 959</b>
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**REGIONAL COUNCIL OF HARDAP REGION**

**NOTES TO THE FINANCIAL STATEMENTS AS AT 31 MARCH 2012 AND 2013**  
(continued)

	<b>2013</b>	<b>2012</b>	<b>2011</b>
	N\$	N\$	N\$
<b>13. EXPENDITURE</b>			
<b>Total Expenditure</b>	<b>25 945 620</b>	<b>24 288 774</b>	<b>21 105 948</b>
Personnel expenditure	12 845 548	12 421 596	11 634 079
Travel and subsistence	2 164 558	1 940 583	1 612 462
Materials and supplies	267 116	235 131	209 850
Transport expenses	1 576 710	1 313 028	1 320 955
Utilities (Water and electricity purchases)	910 010	760 706	640 114
Water and electricity purchases	4 808 243	4 262 039	3 247 995
Maintenance expenses	1 090 966	669 680	312 681
Property rental and related charges	233 815	205 079	182 148
Administration	1 698 310	2 237 417	1 617 946
Subscriptions and membership fees	43 255	43 255	43 254
Depreciation	252 774	200 260	146 404
Grants, subsidies and contribution expenses	54 315	-	138 060
<b>Operating surplus (loss)</b>	<b>591 525</b>	<b>(1 250 494)</b>	<b>605 011</b>
Net Delegated function	776 584	2 325 411	(356 787)
Interest and dividends received	234 231	592 961	417 048
Sundry income	120 021	321 611	1 147 202
Finance cost	(4 578)	-	-
<b>Accumulated income/(Deficit)</b>	<b>1 717 783</b>	<b>1 989 489</b>	<b>1 812 474</b>